BOROUGH COUNCIL OF KING'S LYNN & WEST NORFOLK

ENVIRONMENT AND COMMUNITY PANEL

Minutes from the Meeting of the Environment and Community Panel held on Tuesday, 9th April, 2024 at 4.30 pm in the Council Chamber, Town Hall, Saturday Market Place, King's Lynn PE30 5DQ

PRESENT: Councillor S Collop (Chair),

Councillors P Devulapalli, (Vice Chair), M Bartrum, P Bland, R Bearshaw, A Bubb (Substitute for P Kunes), R Colwell (Substitute for J Ratcliffe), C Crofts (Substitute for H Humphrey), S Lintern (Substitute for A Bullen), S Sandell and A Ware,

Portfolio Holders:

Councillor A Beales, Councillor M de Whalley, Councillor J Moriarty, Councillor J Rust,

Officers:

Stuart Ashworth- Assistant Director Duncan Hall- Assistant Director Andy King- Senior Housing Manager Ged Greaves- Climate Change Manager Luke Brown – Senior Planning Officer

By Invitation:

Niki Parks- Norfolk County Council Vanessa Reeve- West Norfolk Community Transport (WNCT) Julian Patterson- Lynx Buses Graham Smith- Lynx Buses

EC85: APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors Bhondi, Bone, Bullen and Ratcliffe

EC86: MINUTES

RESOLVED: The Minutes from the meeting held on 27 February 2024 were agreed as a correct record and signed by the Chair

EC87: **DECLARATIONS OF INTEREST**

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Cllr Colwell declared an interest as a County Councillor for Gaywood South in relation to the bus transport item.

EC88: URGENT BUSINESS

There was none.

EC89: MEMBERS PRESENT PURSUANT TO STANDING ORDER 34

Councillor D Heneghan (on Zoom).

EC90: CHAIR'S CORRESPONDENCE

Click here to view the recording of this item

Item of business 10, Climate Change Update brought forward on the agenda to that published to item 9 at request of Councillor de Whalley.

EC91: <u>UPDATE ON THE BUS SERVICE IMPROVEMENT PLAN AND Q&A</u> SESSION WITH BUS OPERATORS - 40 MINUTES

Click here to view the recording of this item

The Panel received an update from Niki Parks from Norfolk County Council as follows:

The Bus Service Improvement Plan had been awarded £49.5 Million for improvements to the service which included bus priority scheme, junction improvement, traffic flow improvement, improving waiting facilities at stops, maintenance of King's Lynn Bus Station, additional bus routes and links to medical services.

The Panel received updates from the representatives from WNCT and Lynx buses as follows;

As part of Bus Service Improvement Plan, both Lynx and Go to Town buses were offering £1.50 cap on fares for a Single Journey in King's Lynn and 25% off weekly, monthly and group tickets. Service being provided as part of Improvement Plan would be commercially sustainable.

The Chair invited questions and comments from the Panel, as summarised below;

Councillor Colwell asked if there are plans for a bus to go through Gaywood and then onto St James' Medical Centre, and if there were plans for buses to start earlier and finish later for residents to commute to work.

Vanessa Reeve from West Norfolk Community Transport for referred to Reffley and Wootton Services were running.

Monday to Friday buses starting at 7.07 am for commute to work, and 7.30 pm last bus although numbers for buses in evenings were low so there were unlikely to be later ones as the service not sustainable. He confirmed there was a bus to Marsh Lane for the St James' Medical Centre requiring a short walk to it.

Councillor Colwell asked consideration a bus to directly outside the St James' Medical Centre to be considered.

Councillor Sandell asked if bus routes from rural areas could be considered to tie in with rail service time.

Julian Patterson from Lynx Buses explained that the that bus timetable had been revised in 2018 however train times were then changed.

The Chair asked that bus timetable boards and bus stops be in the same place at the bus stop. She also asked the procedure for enforcement when cars parked in bus stops and suggested that more buses be put on during Festival Too.

Niki Parks undertook to investigate if a Traffic Regulation Order was in place for the stop, if not to address what needed to be done to resolve the issue. She also confirmed that Timetables would be part of the Improvement Plan.

Julian Patterson advised free buses were put on in 2015 for Festival Too however issues with antisocial behaviour and driver's work schedules not permitting work next day.

Councillor Lintern asked if there were any plans for the south of King's Lynn.

Niki Parks answered that gold bus stops would be fitted with QR codes across all of the county which included Downham Market and there would be an accessibility upgrade for rural bus stops. Bus stops upgraded in rural areas have to be moved depending on risk assessments and available land.

Niki Parks encouraged parishes to work with NCC to look at existing and new bus stops if needed in response to Councillor Bearshaw comment on work the parish council was doing.

Councillor Rust queried the cost of maintaining gold bus stops if they were re-chargeable.

Niki Parks advised that Bus Shelters were not put in unless agreement had been reached on maintenance.

Councillor Moriarty thanked the invitees for the time taken for providing update to the panel and asked what the plans were for refurbishment at King's Lynn Bus station. He referred to sustainability of development and the need to have bus services in operation to encourage their use as properties were built.

Niki Parks advised NCC would be maintaining the area, clean up, fixed screens and more cycle stands for it to become a travel hub. She offered to provide the plans. She also reminded members that the NCC could encourage use and provide service could not force their use.

Vanessa Reeve advised that WNCT were working closely with St James Health Service to understand times and needs. They currently offered dial a bus to link villages to King's Lynn. She informed members that further information was to be released on Friday.

Councillor De Whalley asked what could be done to improve diesel buses and to encourage the use of electric buses.

Julian Patterson answered in three years spent £3 million on euro 6 diesel buses to improve emissions. He reminded members that when traffic flowed it improved emissions. There were no plans for alternative fuel buses at the moment due to the cost and limitations on mileage.

Councillor Beales commented that it was good to see active maintenance of the Bus Station..

The Vice Chair asked about variation of prices and lack of direct route buses in rural areas such as Swaffham and Marham to Downham Market. She also asked what percentage of the budget had been used on King's Lynn & West Norfolk and whether green rooves been considered for bus shelters.

Niki Parks stated the price of the fare depended on the company and their cost of running the service. She explained that and the funding was not for the longer term so the pricing may change again after the funding ceased. It was noted that Lynx Buses had reduced their fares and offered discounts. £13 Million had been used and green roofs can be considered but maintenance down to parish.

Councillor Bubb referred to an issue with a bus shelter in Dersingham and asked how much of the budget was spent on Norwich.

Niki Parks responded that if Councillor Bubb provides specific details on the bus stop to her she would investigate further. She also confirmed that Norfolk County Council did not put any budget towards electric buses and was funded by the Government.

EC92: CLIMATE CHANGE UPDATE - 30 MINUTES

Click here to view the recording of this item

The Panel received a Climate Change Update presentation from the Climate Change Manager, a copy of which is attached.

The Chair thanked the officer for his report and invited questions and comments from the Panel, as summarised below;

Councillor Colwell commented that 24% of the area's carbon emissions was from Transport, he encouraged active travel along with the rewetting of peat land.

The Climate Change Manager agreed and added that as we develop the detail of the updated strategy we can think about how transport and peat can be included. It was noted that most land is privately owned and it will be important to engage with landowners, farmers and other stakeholders.

The Vice Chair thanked the Climate Change Manager for the presentation and enthusiasm and asked for further explanation on the business expo.

The Climate Change Manager advised about the Expo event held in June 2022. The event was organised on the council's behalf by the Norfolk Chamber of Commerce involving a wide range of businesses and guest speakers to encourage net zero practices. It may run again if members agreed to its inclusion in the new strategy and action plan.

Councillor Beales, in referring to the issue of peat land commented on the level of agricultural schemes and re-wilding taking place in the borough. He drew attention to the need to maintain productivity within the country rather than importing goods.

Councillor De Whalley thanked the Climate Change Manager for the presentation and drawing attention to the challenges and opportunities before the council.

RESOLVED: The Panel noted the update.

EC93: CABINET REPORT - GYPSY AND TRAVELLER PREFERRED SITES - 30 MINUTES

Click here to view the recording of this item.

Officers presented the report which explained that authority was needed to proceed with a further period of consultation on those proposed (allocated) sites for Gypsy and Traveller use. Evidence and feedback had been considered to identify the most appropriate locations to accommodate the identified need for Gypsy and Traveller provision.

The Chair thanked officers for their report and invited questions and comments from the Panel, as summarised below.

Councillor Crofts made reference to the titles of the wards in the report which were not accurate. He commented on his previous experience as Chair of Upwell Parish Council and Small Lode which was one mile long and with a number of sites concentrated in one area. He asked if the allocated sites were the tolerated sites, then what is the situation with planning permission.

The Senior Planning Officer responded that unauthorised or tolerated sites that did not have planning permission will be formalised where a direct need from the sites has arisen.

Councillor Crofts stated that the NPPF stated that there shouldn't be a high number of sites in one area and should not cause concern to other residents, he asked why there was such a high allocation in Small Lode.

The Senior Planning Officer advised that the number of sites proposed sites had been reduced in the Outwell/ Upwell area following consultation feedback.

Councillor Crofts stated families concerned were the same family and therefore would not be available for the open market. That Senior Planning Officer stated there was a direct need for those existing families on existing sites and the Council is seeking to make provision for these families.

Councillor Bearshaw asked made reference to unauthorised sites and questioned why they were now being permitted. The Assistant Director answered that material circumstances must be considered and planning circumstances into account before enforcement. The Senior Planning Officer added that once the local plan was updated this would make it easier to take action on unauthorised sites.

Councillor Lintern asked for confirmation that once The Local Plan had been adopted that any sites which were set up illegally would be enforced.

Assistant Director explained that it would be easier to enforce unauthorised sites not in the local plan.

RESOLVED: The Environment and Community Panel supports the recommendations to Cabinet, as set out below;

- Endorses the revised Gypsy, Travellers and Travelling Showpeople Proposed Sites and Policy document, the Gypsy and Traveller Site Assessment Document, the associated Strategic Flood Risk Assessment and the Sustainability Appraisal and Habitat Regulations Assessment for consultation.
- 2. Delegated Authority be granted to Portfolio Holder for Development and Regeneration and Assistant Director- Environment & Planning, to include minor amendments as required to consultation.

EC94: HOMELESSNESS AND ROUGH SLEEPING STRATEGY REVIEW - 30 MINUTES

Click here to view the recording of the item.

Duncan Hall, Assistant Director introduced the Homelessness Review. This document precedes the forthcoming Homelessness and Rough Sleeping Strategy which has to be published every five years. It was intended to publish the reviewed strategy by Autumn 2024.

The Homelessness Review provided an overview of homelessness experience and provision in King's Lynn and West Norfolk. It looked at:

- The current and future levels of homelessness in the borough,
- The available provision of services for people experiencing or facing homelessness,
- The ability of such services to meet current and future demand.

The Senior Housing Manager gave a presentation on the Homelessness Review as included with the minutes.

The Chair thanked officers for their report and invited questions and comments from the Panel, as summarised below;

In response to Councillor Bearshaw's question: the starting point for the collation of council data was April 2019 –when a new computer system was introduced – running through to the end of June 2023. The Vice Chair asked if we could communicate and work alongside GP's/Practices for them to identify homelessness. It was agreed networking with services to identify homelessness was essential. The Senior Housing Manager agreed to include GPs and other public/private bodies in the development and implementation of the strategy.

The Vice Chair asked how the King's Lynn Night Shelter fitted in with the strategy, to which the Senior Housing Manager advised that the Night Shelter was a first stage accommodation provider for someone sleeping rough/ homeless before sustainable accommodation was found. The Council worked closely with the night shelter to develop this service.

Councillor Colwell asked why the council was reluctant to take and use Night Shelter data. He suggested additional support for trauma training be provided. The Assistant Director explained the Night Shelter had been in the process of changing its method of operation for two to three years. The difference in numbers was because the methodology for determining the Council's figures and the annual rough sleeping snapshot count were prescribed by central government. A new role had been created to look at the council's data in more depth.

Councillor Rust commented that the council was working with the Night Shelter and reminded members that ending rough sleeping was linked to the provision of housing which the council was taking a lead with via the housing companies.

Councillor Lintern referred to the Night Shelter's planning application and crime and disorder plan comments made, which she felt reflected the Borough Council departments' need to work together.

RESOLVED: The Panel supports recommendations as set out below;

- The Panel endorsed the findings of the Homelessness Review to support and inform the work of the newly emerging Homelessness and Rough Sleeping Strategy 2024-2029.
- 2. The Panel agreed that the Homelessness and Housing Delivery Task Group continued to operate and receive detailed information and updates and monitoring of the strategy.
- 3. The Panel agreed the revised Terms of Reference for the Group.

EC95: WORK PROGRAMME AND FORWARD DECISION LIST

Members of the Panel were reminded that an eform was available on the Intranet which could be completed and submitted if Members had items which they would like to be considered for addition to the Work Programme.

Councillor Bubb was advised to complete form for item relating to review of Crematorium being added to Work Programme.

RESOLVED: The Panel's Work Programme was noted.

EC96: **DATE OF THE NEXT MEETING**

The next meeting of the Environment and Community Panel would be held on 4th June 2024 at 4:30pm in the Town Hall, King's Lynn.

The meeting closed at 7.16 pm

West Norfolk Climate Change Strategy update

9 April 2024

Ged Greaves – Climate Change Manager



Context: Climate change priorities

Council net zero by 2035 Territorial emissions net zero by 2050 (national target)

Phase 1 - Reducing BCKLWN Emissions

- 1. Gas consumption
- 2. Council vehicle fleet
- 3. Electricity consumption
- 4. Transmission and distribution losses
- 5. Water supply and water treatment
- 6. Business travel
- 7. Contractor travel (refuse collection)
- 8. Residual emissions: tree planting
- 9. Other: Procurement
- 10. Other: Corporate changes

Phase 2 - Reducing District Emissions

- 1. Industry, commercial and public sector
- 2. Domestic
- 3. Transport
- 4. Land use, land use change and forestry (LULUCF)



Council carbon footprint 2022/23 estimations

Gross emissions – 3256.56, 5% reduction Offsetting/Renewables – 885.09, 4% reduction Net emissions – 2371.47, 5% reduction

Scope 1 emissions (t CO2e)

Gas – 1128.95, 11% reduction LPG – 2.94 no change Oil – 0, no change

Vehicle fleet

Petrol – 34.25, 371% increase Diesel – 282.97, 18% reduction Red diesel – 0, 100% reduction

Scope 2 emissions (t CO2e)

Electricity – 885.09, reduction of 4%

Scope 3 emissions (t CO2e)

Total – 1239.38, 2% increase

Transmission and Distribution losses – 1% reduction Minor values from Fully electric or hybrid business travel

Water supply – 12.06, 20% increase Water treatment – 15.35, 11% increase

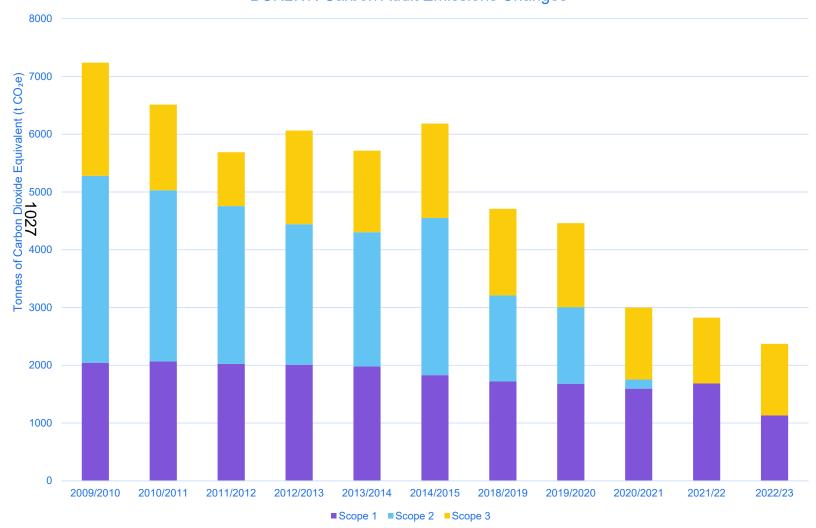
Business travel (small, medium, large)
Petrol cars—increase 44%, 78%, 720%
Diesel cars—increase 26%, 45%, 51%

Contractor travel Refuse – 1083.27



Council carbon footprint trends

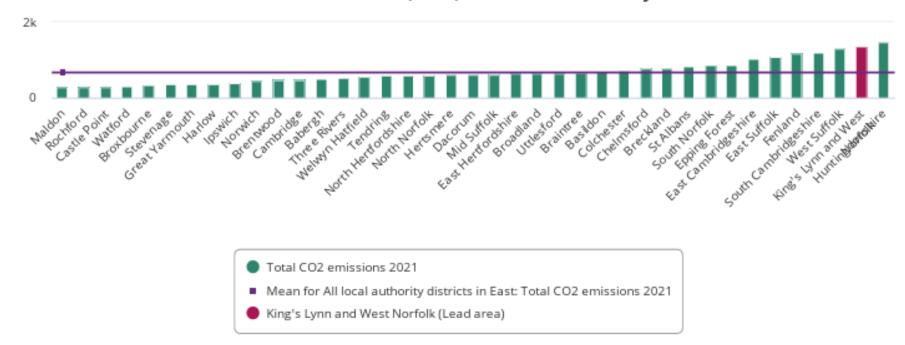
BCKLWN Carbon Audit Emissions Changes





Territorial emissions

CO2 emissions estimates - Total (2021) for All local authority districts in East

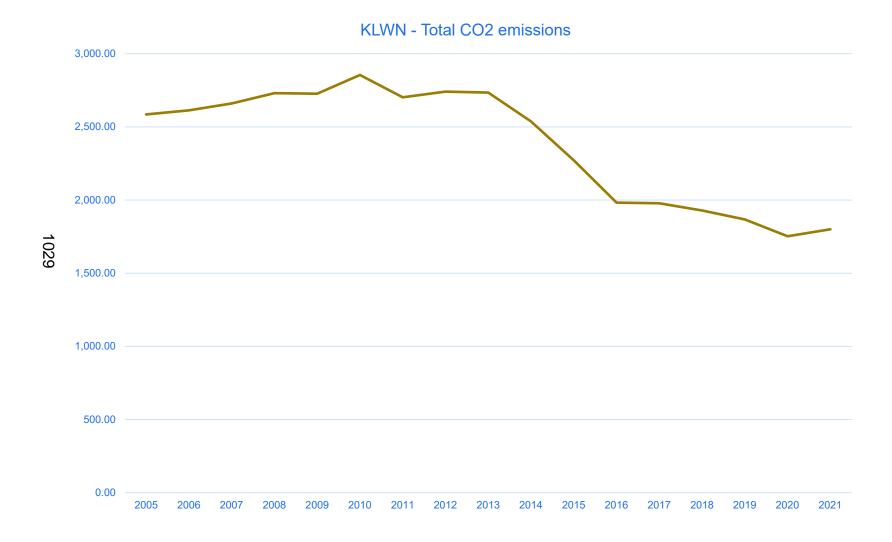


Source:

Department for Energy Security and Net Zero, UK local authority and regional greenhouse gas emissions national statistics, CO2 emissions estimates - Total, Data updated: 30 Jun 2023

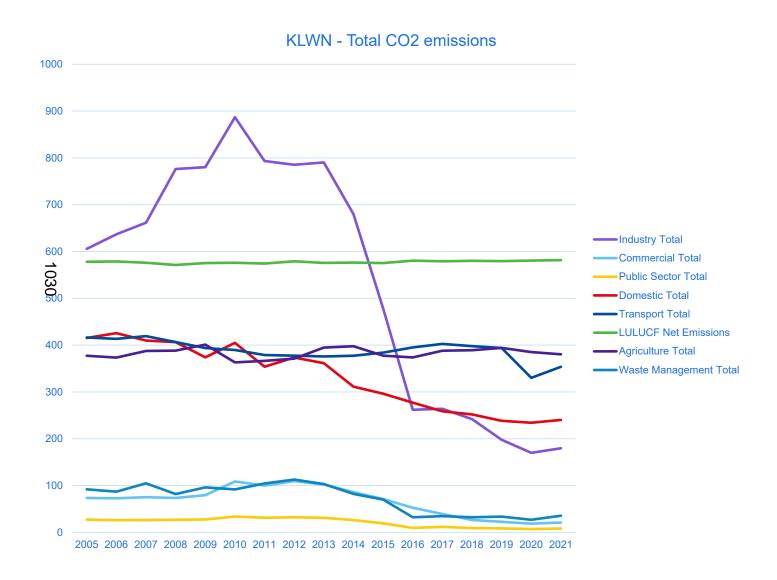


Territorial emissions





Territorial emissions



Overall reduction of 30%

Reductions

Industry – 70%

Commercial – 72%

Public Sector – 70%

Domestic – 42%

Transport – 15%

Waste Management – 61%

Increases

LULUCF – 1% Agriculture – 1%

2 year lag, next data due June 2024



Action plan – Council emissions

Emissions source	Actions	Complete	In progress/ Ongoing
Scope 1: Gas consumption Vehicle fleet	4	2	2
	7	2	5
Scope 2: • Electricity consumption	6	2	4
Scope 3: • Fransmission and Distribution losses • Water Supply & treatment • Business travel • Contractor travel	3	1	2
	1	0	1
	1	0	1
	3	1	2
Residual emissions Green habitat/tree planting Carbon credit	10 2	2 0	8 2
Other • Procurement • Corporate	1	0	1
	14	8	6



Action plan

Emissions source	In progress/Ongoing	
Scope 1: Gas consumption Vehicle fleet	 Re:fit Part 2 Public Sector Decarbonisation Grant to install ASHPs and GSHPs in council sites. Establish a building retrofit programme, through a high-level assessment of our buildings, to create grant ready applications/projects. Conduct a green fleet review through the Energy Saving Trust. 	
Scope 2: • Electricity consumption	14. Establish a building retrofit programme, through a high-level assessment of our buildings, to create grant ready applications/projects.	
Scope 3: Transmission and Distribution losses Water Supply & treatment Business travel Contractor travel	 Investigate commercial solar options through Re:fit Part 2. Consider further Solar PV options as part of every subsequent Re:fit. Investigate water consumption reduction options as part of each Re:fit. Develop and produce a council business travel plan, to support working arrangements. Continue to monitor future technology available for future refuse contracts. 	
Reselual emissions Green habitat/tree planting Carbon credit	 27. Use our pilot tree planting programme as a worked example for local landowners. 28. Consider internal best value options for further tree planting and maintenance on council land. 29. Investigate woodland burial options. 30. Investigate memorial park/garden options. 31. Investigate future tree planting options associated with development. 32. Conduct a canopy cover and tree stock assessment for council owned land. 34. Investigate options for micro-forests. 	
Other • Procurement • Corporate	38. Update the procurement strategy to include emissions reductions/climate change. 39. Review council climate change policy. 46. Annual strategy and action plan review. 49. Staff climate change updates and education through internal affairs. 50. Member climate change update and education through member bulletin. 51. Continue to update website with climate change work and information.	



Action plan – Borough emissions

Emissions source	Actions	Complete	In progress/ Ongoing
Industry and Commercial	3	2	1
Transport	5	1	4
Domestic	11	6	5
LULUCF	4	2	2
Other	4	1	3



Action plan – Borough emissions

Emissions source	In progress/Ongoing		
Industry and Commercial	3. Engage with the LEP clean growth strategy and monitor through the NCCP.		
Transport	 Develop and publish car parking strategy. Investigate work areas through the Norfolk Climate Change Partnership. Take forward EV charging network options in the district and across Norfolk. Monitor any National, Highways England and LEP policies & strategies. 		
Domestic 1034	 Warm Homes Fund promotion and development in partnership with the lead authority. HECA Report, Promoting ECOFlex and secure external funding where appropriate. Continued engagement with Norfolk LA's with regards domestic energy efficiency projects and funding sources. Explore opportunities for micro generation, e.g., solar collective purchasing scheme, promoting government grant funding etc. Investigate options for district heating. 		
LULUCF	21. Support the Fens Biosphere Project.22. Engage with the National Farmers Union.		
Other	24. Support engagement at local awareness group events.25. Continued promotion of resident carbon reduction measures through the website.26. Conduct routine website updates		



Additional activity not included in the climate change strategy

Council net zero by 2035 Territorial emissions net zero by 2050 (national target)

Reducing BCKLWN Emissions

- 1. Working arrangements framework
- 2. EELGA Procurement diagnostic

Reducing District Emissions

- 1. Business Awards
- 2. Housing Standards energy efficiency work
- 3. Beat Your Bills events
- 4. Council housing developments; ASHPs, solar PV, EV charging, insulation, etc
- 5. Active Clean Connectivity projects
- 6. Working arrangements framework
- 7. NCCP Norfolk Net Zero Communities project
- 8. UK Shared Prosperity Fund Investment Plan projects
- 9. Community Infrastructure Levy projects



Climate change reserve fund – Remaining

Item	Cost
Expenditure to date	587,454
Project pipeline	61,850
Plus external funding:	
ORCS scheme	195,000
Solar Together	5,000
Rengaining	800,696



Proposed approach to updating the climate change strategy - update

Evidence	Vision	Strategy	Action plan
Where are we now	Direction of travel	Where do we want to get to	How do we get there
Carbon footprint Action plan progress Reserve fund	TrendsCarbon trajectory	Policy/strategy updateNet Zero by 2035Geographic aim of 2050	Action plan to 2027
April 2024	April 2024	Sept 2024	Dec 2024



Climate change strategy - strengths and weaknesses

Weaknesses / challenges

- Water cycle management.
- Large area of peat.
- Non-technical barriers.
- Householder and landlord ability to invest in energy efficiency/low carbon heating systems.
- Funding limited/High cost of interventions.
- &ccess to services and public transport.
- Energy infrastructure.
- Technology.
- Climate change adaptation.
- Capacity/transformation overload
- Additions to the footprint; supply chain and new premises

Strengths

- Developing experience of interventions; REFIT,
 Public Sector Decarbonisation Scheme
- Mayor's Awards; Exemplar businesses making significant investments
- Evidence that stakeholders wish to change and collaborate
- Pilot projects; Norfolk Net Zero Communities
- BCKLWN Climate Change reserve fund
- Integrating within strategy framework: Corporate Plan, Economic Strategy, Car Parking Strategy, etc
- Staff contributing across service areas



Opportunities and Priorities

Opportunities

- Supporting clean business growth
- Tackling skills issues
- Quality of life improvements
- Improvement in housing stock and energy costs
- Changing procurement regime
- Improved public assets

Priorities

- Decarbonising vehicle fleet
- Decarbonising council's estate
- Collaboration with stakeholders to support investment in decarbonisation, clean growth and green skills
- Stimulating Environmental Social Governance within supply chain
- Encouraging active travel
- Decarbonising the housing stock
- Enhancing biodiversity
- Risk assessment to inform adaptation
- Enhancing awareness of climate change
- Target setting



Homelessness Review Briefing for Environment and Communities Committee April 2024



Why did we do a review?

- Legal requirement to develop a fresh Homelessness and Rough Sleeping Strategy every five years. (Good practice regardless).
- Major changes to the economy, to society and to the housing market in the last five years.
 - Strategy needs to be led by data and professional and lived experience



How did we carry out the review?

QUANTITATIVE DATA

Over 2,600 council records

to from four years

...plus partner data

QUALITATIVE DATA

Questionnaire to local partners

Group sessions

LIVED EXPERIENCE

Group sessions with people with current / past lived experience of homelessness



Key findings

• Homeless applications doubled between 2020-2022 due to increases in:

Private Rented Sector tenancies ending

People fleeing domestic abuse

Proportion of households with children

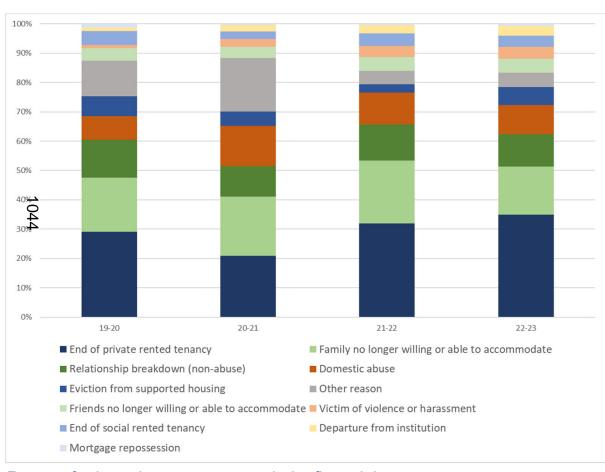
Proportion of working households

- A greater number of applicants with multiple support needs
- Rough sleeping reduced during the term of the last strategy and has remained relatively low (when compared with other boroughs in the region)



104

Reason for homeless approaches



Key increases:

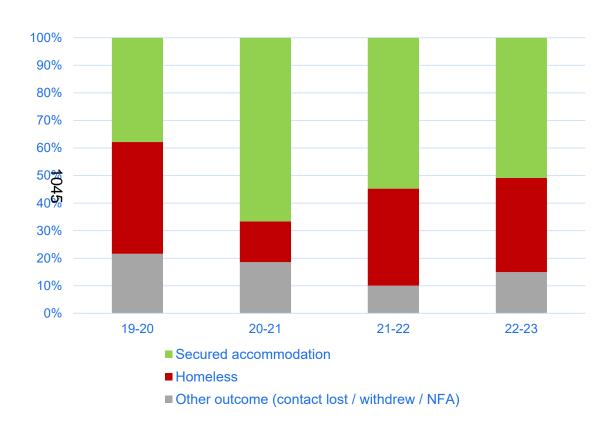
- End of PRS tenancy
 - Demand
 - Supply
 - Accessibility
- Domestic abuse

Reduction in relationship breakdown / family evictions



Reason for homelessness approach, by financial year April 2019 to March 2023. BCKLWN

Outcome of approaches

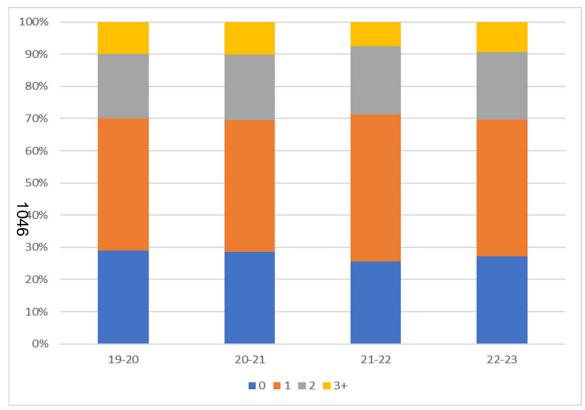


- Higher proportion of prevention outcomes in 22/23 compared with 19/20
- Eroding levels of success since 20/21

Outcome of Prevention Duty - April 2019 to March 2023. BCKLWN



Complexity of approaches?

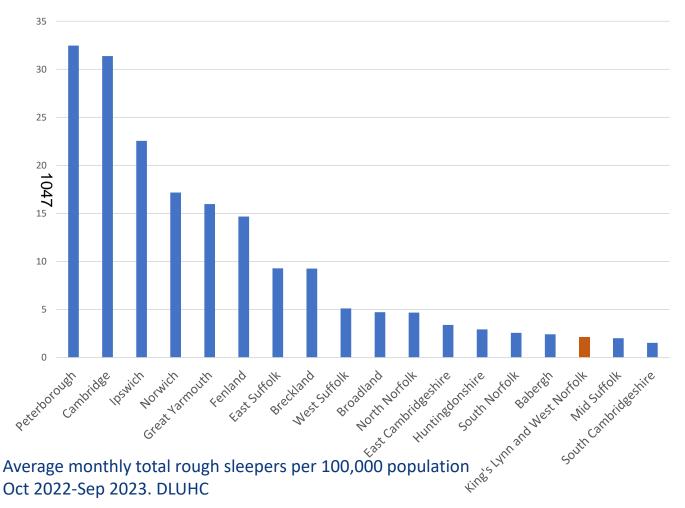


Number of recorded support needs by application. April 2019 to March 2023. BCKLWN.

- Proportion of support needs relatively stable.
- However, could be due to:
 - Increase in numbers
 - Decrease in support
 - Possible underreporting?



Rough Sleeping



- Compared with other authorities in the region, rough sleeping levels (per 100,000 population) are low.
- Numbers have reduced in lifetime of strategy with some seasonal fluctuations



Services available

Prevention -

activities to prevent someone from becoming homeless and/or from sleeping rough for the first time Intervention -

tailored activities to meet the immediate needs of homeless people and rough sleepers Accommodation –

suitable, sustainable accommodation for homeless households Recovery – activities to ensure that homeless people and those sleeping rough do not return to homelessness.

Cross-pathway services – services created for homeless households, that encompass some (or all) of the above strands

Key generalist services - which are of particular benefit to people who are homeless or at risk

Systems support – policies, practices and partnerships to underpin the above services



Key findings

STRENGTHS

- Partnership working to prevent homelessness
- Diverse 'off-the-street' offer for people sleeping rough.
- A strong focus on wellbeing.
- A flexible culture with an emphasis on communication

CHALLENGES

- Prevention does not always happen early enough
- Overuse of expensive bed and breakfast / nightly-paid accommodation
- Lack of accommodation, partly due to high levels of void properties

GAPS

- Lack of specialist mental health and substance use outreach
- Access to Private Sector; insufficient high needs housing e.g. Housing First
- Co-production with people with lived experience – also "communication gap"



Service Evaluation – summary

- A **clear focus on prevention** within the partnership, but the effectiveness of the partnership **appears to be ebbing away** due to significant external influences.
- A **strong and varied "off-the-street" offer** to people sleeping rough or at risk, but the **cost of accommodating homeless households** is unsustainably expensive.
- A clear impact of new services across the pathway, but many of these services are vulnerable to future reductions in central government funding.
 - **Strong informal partnerships** between services, but a need for a stronger "whole system" vision with a **wider net of service**.
 - **Strong individual outcomes**, but a **clear gap** between some key services and the people that they serve.



Next Steps

April 2024

Presented to E&C 051

July 2024

- Key themes presented.
- Check-back with partners
- Councillor briefings

October 2024 (TBC)

Cross-partnership launch event

April to June 2024

Development of strategy:

- Partners
- Lived Experience
- "Wider net" of community partners
- Council staff
- Task Group

Autumn 2024 (date TBC)

Formal adoption by council

